Airport Link

Phase 2 – Detailed Feasibility Study

EIS CHAPTER 19

DRAFT OUTLINE ENVIRONMENTAL MANAGEMENT PLANS

October 2006



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19. Draft Outline Environmental Management Plans

This chapter addresses Section 6 of the Terms of Reference by:

- Outlining the commitment of State Government and Brisbane City Council to environmental management;
- Providing draft Environmental Management Plans (EMP) for the construction and operational phases of the Airport Link Project;
- Encapsulating the recommended strategies to address environmental impacts identified in the EIS; and
- *Providing a framework for the subsequent development of detailed environmental management plans relevant to project implementation and operation.*

19.1 **Project Overview**

19.1.1 The Airport Link Project

The Airport Link Project is located in the Brisbane City Council Local Government Area and has been proposed jointly by the Queensland Government and the Brisbane City Council to improve the efficiency of Brisbane's road network in the northern suburbs. Tunnels constructed through a variety of methods are to connect the northern end of the North-South Bypass Tunnel, the Inner City Bypass and the local surface road network at Windsor and Bowen Hills to Gympie Road and Stafford Road at Kedron, and to Sandgate Road and the East West Arterial at Clayfield. The tunnel system is to be mechanically ventilated with a longitudinal system, with air from the tunnel being extracted via a ventilation station and released via a high level outlet near each of the southern (Windsor/Bowen Hills), north-western (Kedron) and north-eastern (Clayfield) connections.

Construction of the Airport Link Project has been planned to occur from a principal worksite at Kedron and additional worksites in Windsor east of Lutwyche Road and in Clayfield on either side of Sandgate Road (i.e. Kalinga Park, and south of Toombul shopping centre near Schulz Canal). Construction is likely to take four or more years, including a fit-out period in the range of 12 to 18 months.

More detailed descriptions are provided in Chapter 4 - Project Description.

19.1.2 EIS Terms of Reference

The Airport Link Project was declared a significant project requiring an EIS by the Coordinator-General (CoG) pursuant to the *State Development and Public Works Organisation Act 1971* (SDA) in October 2005. Terms of Reference (ToR) for the Airport Link Project, finalised by the Coordinator-General in March 2006 identify matters that should be addressed in the EIS, including the preparation of a draft Outline Environmental Management Plan (EMP). To satisfy this requirement, a draft Outline EMP is provided for the construction phase and the operational phase of the project.

The ToR identify the following items to be addressed by the draft outline EMPs:

- The legislative requirements governing the project;
- Environmental objectives and mitigation measures for inclusion in the detailed design of the project;
- Environmental objectives and mitigation measures for development of the construction contract documentation;
- Environmental objectives and mitigation strategies for the construction phase;
- Environmental objectives and mitigation measures for the operation phase;
- Monitoring, auditing and reporting strategies for the construction and operational aspects of the project;



- Responsibilities assigned to a relevant person/organisation; and
- The procedure and reporting framework, including a complaints mechanism for the identification of nonconformances and the implementation of the subsequent corrective action is to be outlined.

The ToR suggested that, if possible, mitigation measures should include performance-based outcomes consistent with the objectives. These are to be measurable outcomes against which the implementation of the actions and the level of achievement of the Performance Criteria will be assessed.

To satisfy this requirement of the ToR, the draft Outline EMPs will derive their form and functionality from a platform of environmental objectives and performance criteria for both the construction phase and the operational phase of the Airport Link Project. This performance-based approach to environmental management is intended to deliver a balance between achieving acceptable outcomes for the community and environmental values, and a construction or delivery mode with sufficient flexibility to accommodate specific challenges and to optimise potential efficiencies in construction.

19.2 Management Structure

Airport Link

To deliver the Airport Link Project with the least possible impact on local communities and businesses, a rigorous approach to environmental management is required.

To achieve the over-arching objective of sound environmental management, a clear implementation and management structure is required. This section provides a suggested structure, which, regardless of the contractual delivery mechanism adopted for the Airport Link Project, includes the following roles:

- Queensland Government:
 - Represented by the Coordinator-General, is the concurrence agency for applications for assessable development under the *Integrated Planning Act* and *City Plan*;
 - A proponent of the Airport Link Project;
 - Regulates activities under relevant legislation (see attached schedule); and
 - An owner of land in the Airport Link corridor.
- Brisbane City Council:
 - A proponent of the Airport Link Project;
 - Regulates the performance of works according to local laws, including *City Plan*, and delegated State laws under Brisbane City Council jurisdiction;
 - Acts to facilitate the expression of community views; and
 - An owner of land in the Airport Link corridor.
- The Proponent:
 - Administrator of the head agreement or contract to ensure that the contract conditions are met;
 - Liaise with and coordinate relevant agencies within the Queensland Government and Brisbane City Council to provide timely advice to the Contractor for the smooth and efficient delivery of the Airport Link Project;
 - Ensure that prior to commencement of any work the Contractor has obtained all necessary approvals, established and properly briefed community consultative committees and agreed to a schedule of regular meetings with each committee; and





- Ensure that the Construction Environmental Management Plan and sub-plans are adhered to in the daily works on the construction sites of the Airport Link Project.
- Contractor:
 - Prepares detailed engineering designs, construction environmental management plans, operation environmental management plans including environmental operation and management systems (EOMS);
 - Obtains all necessary approvals, including development approvals, environmental licences, workplace health and safety and all other construction-related approvals;
 - Ensures all designs and construction works are prepared and conducted in accordance with approvals, with the contract, with relevant legislation and regulations, with local laws;
 - Maintains for the duration of the construction phase, open and effective communications, with the communities in the vicinity of each of the Airport Link worksites about the construction program, scale, duration and nature of proposed work, and details of proposed impact mitigation measures; and if relevant
 - Conducts the safe and efficient operation of the Airport Link Project, upon completion of the construction phase, in accordance with approvals, contract conditions, relevant legislation and regulations, and local laws.
- Community Liaison Committees:
 - Provide comments in an advisory role to the Contractor on the draft Construction Environmental Management Plan and draft Operation Environmental Management Plan prepared by the Contractor;
 - Provide advice to the Contractor during the construction phase in relation to mitigating the impacts of construction in the local areas of each committee; and
 - Provide information to the wider community in relation to construction programming, the nature of construction work, and impact mitigation measures.

It is anticipated that the Contractor will implement a certified Quality Assurance (QA) system to ensure the design and environmental requirements are met through detailed Quality Plans. These will be prepared to describe the procedures to follow to meet the relevant design and environmental requirements. The Construction EMP and the Operation EMP will be an integral part of the Quality Plans and on-site operations and will be included in the Quality Plans as a 'special process'. Designating the EMP as a 'special process' has a particular meaning in QA terms, as it draws particular attention to the implementation of the EMP as part of the QA procedures. Implementing the QA Plan and the EMP will be subject to inspection, testing and audits by the Proponent, throughout the project to monitor conformance during the project, not simply at the end.

19.2.1 Overall Responsibilities

The following tables provide a summary of the likely responsibilities and accountabilities of various parties who will have active roles in the environmental management of the Airport Link Project. The responsibilities have been divided into the construction (**Table 19-1**) and operation (**Table 19-2**) stages.





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Table 19-1 Project Responsibilities – Construction

	Project Responsibilities - Construction
Queensland Government	 Manage the construction process as a project proponent Provide readily available expertise for the construction project as required. Receive progress reports on performance by the Contractor for the purpose of acknowledging compliance with contract conditions.
Brisbane City Council	 Manage the construction process as a project proponent Provide readily available expertise for the construction project as required. Receive progress reports on performance by the Contractor for the purpose of acknowledging compliance with contract conditions.
The Proponent (Queensland Government and Brisbane City Council)	 Review the EMP (Construction) submitted by the Contractor; Ensure that requirements of the Conditions of Contract (Environmental Management) and approved EMP (Construction) included in the contract documentation are implemented; Review any revisions to the EMP (Construction) as required; Maintain a current copy of the contract and the EMP (Construction) containing a record of the completion of planned actions, monitoring records and reports, supplied by the Contractor; and Initiate audits of environmental performance.
Contractor	 Appoint independent facilitators to convene the community consultative committees, establish the committee terms of reference, facilitate meetings and pro-actively work to ensure efficient but comprehensive communication between the committee and the other parties takes place; Develop EMP (Construction) in accordance with the Conditions of Contract (Environmental Management) for submission to the Proponent; Maintain a master copy of the EMP (Construction) containing a record of the completion of planned actions, monitoring records, and reports which are made available during the audits; Obtain all necessary statutory approvals and licences and ensure that conditions of licences/approvals/permits are met; Provide copies of the EMP (Construction) to the relevant project staff having responsibilities defined in the EMP (Construction); Provide training to all project staff; Maintain a record of all training undertaken by all project staff, detailing the type and purpose of the training; Undertake regular monitoring in relation to environmental management issues and ensure that monitoring results are made available to the Proponent and the community consultative committees; Ensure corrective actions arising from self-assessments and external audits are completed immediately and in accordance with the EMP (Construction); Notify the Proponent and any relevant State agency of any environmental incidents and maintain a record of events relating to the environmental incidents including any remedial action taken; Ensure there is adequate and accurate identification and reporting of any nonconformances and any other environmental issues that may arise during construction; Provide relevant and timely information about construction activities that may have local impacts to the relevant communities and consult with individuals that may be directly impacted upon by construc
Community Liaison Committees	 with the EMP (Construction). Hold independently facilitated meetings at appropriate intervals (which may be monthly during the initial period of local construction) to consider and provide advice about design options, construction activities and views received from the greater communities, and provide information and recommendations to the Contractor; Provide timely comment/feedback on monthly reports, monitoring results and any
	 other data made available by the Contractor in accordance with the contract; and Provide information to the wider community as required.





Table 19-2 Project Responsibilities – Operation

	Project Responsibilities - Operation
Queensland Government	 On-going administration of relevant statutes, regulations and codes; In an arrangement with the Contractor/Operator, provide emergency services to the Airport Link Project including ambulance, fire fighting, chemical hazards emergency services and policing services; and To the extent required, work with the Brisbane City Council and the Contractor/Operator in managing the daily movement of traffic in the City, particularly along State-controlled roads.
Brisbane City Council	 To the extent required, work with the Contractor/Operator in managing the daily movement of traffic in the City, particularly in and around Airport Link.
The Proponent (Queensland Government and Brisbane City Council)	 Review the EMP (Operation) prepared by the Contractor; Liaise as required with the Queensland Government, Brisbane City Council and the Contractor/operator to: Ensure traffic management objectives are achieved in the City; Undertake periodic reviews and audits of the Contractor's performance where required by the contract.
Contractor (Operator)	 Prepare an EMP (Operation) for the Airport Link Project, consistent with the conditions of any applicable approvals, and contractual requirements; Continuously monitor the environmental and traffic performance of the Airport Link and provide regular reports on performance to the Proponent. In this context, environmental performance includes monitoring in-tunnel air quality and ambient air quality at selected locations, with reporting intervals to be in accordance with the draft Outline EMPs. The Contractor/Operator will provide reports to the Proponent, and if required by legislation, to the relevant regulatory agency(s); Report to the Proponent on incidents of non-compliance, such as exceedances of air quality goals for in-tunnel air quality; Ensure the Airport Link is operated safely and with good environmental management practices at all times; and To the extent required, work with BCC in managing the daily movement of traffic in the City.
Community Consultative Committees	 For the first 12 months of operation only: Comment and provide feedback on environmental reports prepared by the Contractor/Operator in a timely manner; Provide other community-based inputs as required.

19.2.2 Environmental Responsibilities

There are a number of general project responsibilities for all entities involved in the Airport Link Project, with respect to the *Environmental Protection Act 1994*. All project staff have a general environmental duty under Section 319 of the Act, and must not carry out any activities that cause, or are likely to cause, environmental harm, unless all reasonable and practical measures are taken to prevent or minimise harm. If project staff, while performing their work, notice that serious or material environmental harm is being caused or threatened by their actions or the actions of someone else, they should then report the matter, under section 320 of the Act.

Additionally, project staff are required to comply with the following items at all times:

- Contractor's environmental policy and Environmental Management System (EMS);
- Relevant legislation, with particular attention to environmental legislation under this EMP;
- EMP requirements for construction and operation;
- Project training requirements; and

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• All approvals, including the Coordinator-General's conditions.





19.2.3 Training and Awareness

Specific training and awareness requirements are outlined in **Table 19-3** below. Environmental training for onsite staff could be performed during the site-specific safety induction. Any further environmental training should be performed on an ongoing or periodic basis as required.

Table 19-3 Training and Awareness Requirements

	Project Responsibilities – Training and Awareness Requirements
Contractor	 General environmental duties under the <i>Environmental Protection Act 1994</i> and other relevant legislation such as but not limited to: <i>Aboriginal Cultural Heritage Act 2003;</i> <i>Fisheries Act 1994;</i> <i>Integrated Planning Act 1997;</i> Specific environmental objectives and mitigation measures; General responsibilities in relation to the design of the Airport Link Project; Responsibilities under the EMP (Construction) in relation to implementing mitigation measures, monitoring, reporting and implementing corrective actions; Responsibilities in the event of an environmental incident; The consequences of not implementing mitigation measures or departure from specified operating conditions; Internal and external communication processes; Communication protocols; and Document control.

19.2.4 Communication

Internal Communication

Environmental protection should be achieved through clear and concise internal communications, which will be subject to periodic audits to ensure that the communication structure is performing adequately and all actions are performed and recorded. The audits should also provide for follow-up on specific or corrective actions raised during previous audits to ensure responses are complete.

The internal communication process and structure for formal reporting should be clearly illustrated in the EMP (Construction).

External Communication

To ensure clear and unambiguous communication is achieved, only those project staff nominated by the Project Manager should be involved in consultation with external bodies on environmental issues. The Project Manager may invite the Contractor to attend meetings with agencies and the community consultative committees.

External communication responsibilities and training should be detailed in the Contractor's EMP (Construction).

19.3 Monitoring, Auditing and Reporting Strategies

19.3.1 Reporting

Reporting and documentation including each of the EMPs are intended to be subject to change, and will be amended to incorporate necessary variations. Control of all project reporting for each of the EMPs, Project Quality Plans and any other documents or plans will be the responsibility of the Contractor in accordance with standard Document Control Procedures.



19.3.2 Monitoring Responsibilities and Standards

To ensure the mitigation measures are implemented or adhered to, monitoring of each element in the various project stages will be the responsibility of the Contractor. The specific monitoring actions for each environmental element will be finalised in the Construction EMP and the Operation EMP.

The Contractor will be required to undertake the monitoring of the environmental elements specified in the EMP to conform to the Project Quality Plan. Monitoring will be undertaken as a regular scheduled activity as frequently as specified in the EMPs. The EMPs, together with suggested amendments, should be reviewed by The Proponent.

Project staff responsible for any monitoring should ensure that all monitoring is in accordance with the relevant agency guidelines or Australian Standards. All analytical testing performed should use National Association of Testing Authorities (NATA) approved procedures or if this is unavailable, be performed to the best relevant standard.

19.3.3 Corrective Actions

The reporting and monitoring will incorporate continual improvement requirements identified through a noncompliance and corrective action procedure. These will be nominated in the Project Quality Plan and the EMPs, and should specify methods for recording and reporting non-conformances and ensuring that corrective actions are implemented to rectify the problem. The non-conformances and corrective actions may trigger a review and modification of practice and should be reflected in amendments to the Project Quality Plan and approved EMP.

19.3.4 Complaints & Responses

The environmental management process managed by the Contractor is to include a procedure for receiving and acting upon complaints. Attention to complaints should be carefully managed, prompt and effective, and should form a key part of the environmental reporting mechanism. Responsibility for maintaining the complaints procedure would rest with the Contractor, as a contractual requirement.

While the Construction EMP and Operation EMP would establish the procedure for complaints, basic requirements should include:

- A procedure for receiving and responding to complaints which is acceptable to the Proponent, the Coordinator-General and the Environmental Protection Agency (EPA);
- The Contractor maintaining, during the construction phase, a complaints telephone service operated, during the construction phase, on a 24 hr, 7 days a week basis by staff with authority to stop or amend work orders if required. During the operations phase of the project, the complaints system could be maintained on a 'earliest opportunity' or 'next day' basis for responses to the complainant;
- A process for registering and handling all complaints received in terms of:
 - Time and date of complaint;
 - The identity of the complainant and the recorder of the complaint;
 - The specific action or activity causing the complaint;
 - Whether environmental compliance requirements are being met;
 - The action taken to address the complaint if necessary;
 - A database for tracking of complaints and actions taken in response;
 - Immediate communication of the complaint to the contractor;





- Details on how the action taken is to be communicated to the complainant and the Proponent and the Contractor;
- Feedback to the complainant and the Proponent, the Coordinator-General as required, and the EPA within a specified time period;
- Any subsequent remedial action required to avoid cause for future complaints if relevant;
- Regular reporting to the Coordinator-General, the EPA and the Proponent on complaints and corrective actions; and
- Monitoring and auditing of the complaint handling system.

19.4 Outline EMP

19.4.1 Overview

This draft Outline EMP is presented within the EIS, on the understanding that detailed EMPs for construction and operation, as well as relevant sub- plans are to be prepared by the Contractor and reviewed by the Proponent and either the EPA or a State agency exercising its powers under legislation. The detailed EMPs for construction and operation, will need to include, but not be limited to, mitigation measures which address the Environmental Objectives and Performance Criteria of this draft Outline EMP and any conditions imposed either by the Coordinator-General evaluation report or other agencies under other approvals. They will also need to refer to expressed community needs and issues as identified in the EIS and any Supplementary Report as expressed by Community Liaison Groups.

The purpose of the draft Outline EMP is to set out the project commitments to avoid or minimise potential impacts of the project as identified in the EIS, including the identification of environmental aspects to be managed and how environmental values may be protected and enhanced.

Once in place, the EMP (Construction) and the EMP (Operation) will be dynamic documents. Each will be updated to incorporate further information, approval conditions, changes in environmental management procedures in the light of ongoing monitoring results, new techniques, and relevant legislative requirements. Each EMP will be supported by sub-plans. The construction sub-plans are likely to deal with such matters as soil erosion and sedimentation, dust, noise and vibration management, surface water quality, groundwater quality, spoil removal, spoil haulage and deposition, hours of work and work practices on the worksites, safety hazard and risk management, community liaison and communications, among others. The operation sub-plans are likely to deal with such matters as ambient air quality, in-tunnel air quality, waste-water management and disposal, landscape management and maintenance, tunnel traffic management and safety, emergency and risk procedures, community liaison and communications among others.

19.4.2 Planning for Ecologically Sustainable Development

The Airport Link Project will pursue the achievement of the following overall objectives for Ecologically Sustainable Development during the design, construction and operational stages:

- Adopt and integrate good management practices for design, construction and operation of all aspects of the Airport Link Project, including:
 - Energy efficiency measures (e.g. power demand management during construction, natural lighting and ventilation in appropriate locations, traffic management to enhance fuel efficiencies);
 - Waste minimisation, management and recycling;

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- Wise use and re-use of natural resources (e.g. air, water including groundwater, rock and other spoil);



- Avoidance or minimisation and mitigation of impacts on ecological processes and habitat values adjacent to construction works (e.g. Enoggera Creek and Kedron Brook);
- Avoidance, minimisation and mitigation of impacts on people, cultural values, communities and community facilities, businesses and other employment;
- Seek to achieve community benefits in vicinity of project worksites (e.g. enhanced accessibility including walking and cycling, maintain environmental values along Enoggera Creek and Kedron Brook);
- Comply with all applicable laws, regulations, standards and guidelines for protection of the environment;
- Adopt the best management means available to prevent or minimise adverse environmental impact;
- Describe monitoring and reporting procedures required to identify impacts on the environment;
- Describe incident response protocols and procedures, including:
 - Lines of authority or responsibility and extent of jurisdiction for categories of incidents,
 - An integrated emergency response arrangement and procedures between the emergency services,
 Queensland Police, hospitals, tunnel operators and traffic management authorities,
 - An integrated environmental incident management group;
- Provide project employees and Contractors with adequate and contemporary training in safety, hazard and
 risk management, environmental procedures and social obligations; and
- Support the role and function of Airport Link Local Community Liaison Committees.

19.4.3 Implementation

This draft Outline EMP demonstrates how potential impacts can be addressed during the construction and operation stages. The preparation of the specified actions, strategies and recommendations implemented through the draft Outline EMP includes:

- Regulatory requirements expressed in legislation including local laws;
- Recommendations made in the EIS to minimise identified environmental/social impacts;
- Good practice environmental management;
- General content requirements of ISO 14001; and
- Management and responsibility for performance.

An outline of how each draft Outline EMP element is considered and presented is shown in Table 19-4.





Table 19-4 Draft Outline EMP Elements

EMP Component	Description	Example
Environmental Element	The aspect of the environment requiring targeted Environmental Management.	Air Quality - Construction
Environmental Objective	A short description of the high level aim of the project with respect to this environmental element	Maintain ambient air quality for properties adjacent to construction worksites
Performance Criteria	The performance criteria are results contributing to the overall objectives. If all performance criteria are met, the objective will be achieved. Where possible these criteria should be measurable and monitored to assess level of achievement.	Monitor and manage the incidence of dust deposition, odour and construction vehicle emissions in relation to ambient air quality
Mitigation Measures	Mitigation measures may include a wide range of measures such as, but not limited to, changes in work procedures and practices, physical interventions to separate or buffer places from predicted construction impacts or physical relocation of affected parties for agreed periods of time. Such measures must be directed to achieving the Environmental Objectives and Performance Criteria, the statutory requirements, and must be consistent with the conditions of an approval from the Coordinator-General. The mitigation measures may include the mitigation measures contained in the Draft Outline EMPs or may include other measures, provided those other measures achieve the Environmental Objectives and Performance Criteria, the statutory requirements and the conditions of an approval from the Coordinator-General.	Develop a Construction Dust and Odour Environmental Management Plan Establish minimum air quality targets at key locations
Reporting -to the Proponent	Purpose and frequency of reporting to demonstrate achievement of the environmental objectives and satisfaction of the performance criteria	As relevant to particular EMP (e.g. reporting on ambient air quality adjacent to worksites, on a quarterly or annual basis)
Responsibility	The responsible entity	The Contractor

19.5 Environmental Requirements & Obligations

This draft Outline EMP is devised to ensure that identified environmental impacts relating to Airport Link construction and operation are avoided or minimised. In this regard the draft Outline EMP may refer to environmental legislation, controls, standards and guidelines relevant to impact mitigation and avoidance. The draft Outline EMP and sub-plans also require that, wherever possible, works related to site development meet the environmental expectations of the broader community and the local communities. These expectations are:

- For the broader community reflected in relevant standards and controls; and
- For local communities, those identified in the draft Outline EMPs in addition to relevant standards and controls.

A list of applicable legislation is identified in this section. A range of guidelines and associated standards relevant to construction works and environmental protection are also listed below. The Project Environmental Management representative will hold copies of the listed legislation, guidelines and standards on site.

19.5.1 National Strategies & International Conventions

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The following national strategies provide high-level guidance and consideration for the design, construction and operation of the proposed Airport Link Project, and the preparation of this draft outline EMP:



- National Strategy for Ecologically Sustainable Development 1992;
- National Strategy for the Conservation of Australia's Biological Diversity 1996;
- National Greenhouse Strategy 1998; and
- National Environmental Protection (Ambient Air Quality) Measure 1998.

Relevant international conventions are:

- The Agreement between the Government of Australia and the Government of the Peoples Republic of China for the Protection of Migratory Birds and their Environment 1986 (CAMBA);
- The Agreement between the Government of Japan and the Government of Australia for the Protection of Migratory Birds and Birds in Danger of Extinction and their Environment 1974 (JAMBA);
- The Ramsar Convention on Wetlands of International Importance 1971;
- The Bonn Convention on the Conservation of Migratory Species of Wild Animals 1979; and
- The United Nations Convention on Biological Diversity 1992.

19.5.2 Commonwealth Legislation

Commonwealth Legislation that is relevant to the Airport Link Project and the outline EMP includes:

- Environment Protection and Biodiversity Conservation Act 1999;
- Native Title Act 1993;
- Australian Heritage Council Act 2003;
- Aboriginal and Torres Strait Island Heritage Protection Act 1984; and
- Airports Act 1996.

19.5.3 Queensland Legislation

Environmental Protection Act 1994

The *Environmental Protection Act 1994* (EP Act) is the umbrella legislation for the regulatory management of the environment in Queensland. The EP Act is based on self-regulation and duty of care that places the responsibility for protection of the environment on all persons during the conduct of all activities.

The Act provides for the licensing of Environmentally Relevant Activities (ERAs) and the granting of development approvals and registration certificates for the operation of the regulated activities. The Act also provides the power to administering authorities to order actions to be taken to improve environmental performance, conduct audits and environmental evaluations of activities, approve environmental management programs and impose penalties or prosecute persons for non-compliance within the requirements of the Act.

This Act is the primary legislative environmental tool in Queensland. The Act also allows for the preparation of Environmental Protection Policies (EPPs). The following EPPs have been proclaimed:

- Environmental Protection (Water) Policy 1997;
- Environmental Protection (Noise) Policy 1997;
- Environmental Protection (Air) Policy 1997; and
- Environmental Protection (Waste Management) Policy 2000.





Other State Legislation

The EIS has been prepared under the provisions of the *State Development and Public Works Organisation Act* 1971 (SDPWO Act). Relevant information in the EIS is then used to support applications for permits, licences and approvals as outlined in Chapter 4. In addition to the *Environmental Protection Act 1994*, other major legislation relevant to the Airport Link Project includes:

- Aboriginal Cultural Heritage Act 2003;
- Acquisition of Land Act 1967;
- Animal Care and Protection Act 2001;
- Coastal Protection and Management Act 1995;
- Dangerous Goods Safety Management Act 2001;
- Fisheries Act 1994;
- Health Regulations under the Health Act;
- Integrated Planning Act 1997;
- Land Act 1994;

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- Nature Conservation (Wildlife) Regulation 1994;
- Plant Protection (Red Imported Fire Ant) Quarantine Notice 2001;
- Queensland Heritage Act 1992;
- Soil Conservation Act 1986;
- Transport Infrastructure Act 1994;
- Vegetation Management Act 1999;
- Water Act 2000; and
- Workplace Health and Safety Act 1995.

19.5.4 Guidelines, Codes and Best Practice

The standards described in Table 19-5 apply to monitoring and auditing of performance.

Table 19-5 Performance Guidelines

Risk	AS 4360: 1999 Risk Management	
Wastewater	Water Quality Sampling Manual – For use in Testing for compliance with the <i>Environmental Protection Act 1994</i> . Second edition (Department of Environment Heritage 1995)	
	Standard Methods of the Examination of Water and Wastewater – American Public Health Association (APHA)/Australian Waste Water Association (AWWA)	
	AS 2031 Selection of Containers and Preservation of Water Samples for Chemical and Microbiological Analysis	
Waste	AS 1216 Classification, Hazard identification and Information Systems for Dangerous Goods	
	AS 1678 Emergency Procedure Guides – Transport	
	AS 1940 Storage and Handling of Flammable and Combustible Liquids	
	AS 3780 The Storage and Handling of Corrosive Substances	
	AS 2809 Road Tank Vehicles for Dangerous Goods	
	AS 2931 Selection and Use of Emergency Procedure Guides for Transport of Dangerous Goods	
	AS 2187 Explosives - Storage, Transport and Use	
Soils	Australian and New Zealand Environment and Conservation Council (ANZECC)/NEPM – Guidelines for the Assessment and Management of Contaminated Sites	
	Queensland Government Chemical Laboratory – Guidelines for Soil Sampling	
	Queensland Acid Sulphate Soils Investigation Team (QASSIT) "Sampling and Analysis Procedure for Lowland Acid Sulphate Soils (ASS) in Queensland" dated 1 October 1997.	
	State Planning Policy 2/02: Planning and managing development involving Acid Sulphate Soils	
	State Planning Policy 2/02 Guideline: Acid Sulphate Soils	
	"Draft Guidelines for the Assessment and Management of Contaminated Land in Queensland" (Department of Environment 1998)	
	Soil Erosion and Sediment Control, Engineers Guidelines for Queensland	
Air	AS 3580 Methods of Sampling and Analysis of Ambient Air	
	Methods and Guidance for the Modelling and Assessment of Air Pollutants in NSW – DRAFT February 2005 (NSW EPA)	







	Approved Methods and Guidance for the Modelling and Assessment of Air Pollutants in NSW –August 2001 (NSW EPA)		
	Queensland Environmental Protection (Air) Policy 1997		
Noise and Vibration	Queensland Environmental Protection (Noise) Policy 1997		
	Queensland EPA Environmental Protection Regulation 1998		
	Queensland EPA Noise Management Manual Third Edition March 2000		
	Queensland Main Roads – Road Traffic Noise Management: Code of Practice, January 2000		
	Queensland Main Roads Standard Specification MRS11.15 Noise Barriers, December 1999		
	Queensland Main Roads Standard Specification MRS11.51 Environmental Management, December 1999		
	Brisbane City Council – Noise Impact Assessment Planning Scheme Policy		
	Brisbane City Council Local Law 5 – Permits and Licences, Part 6 – Blasting		
	AS 1055: 1997 Parts 1 & 2 Acoustics – Description and Measurement of Environmental Noise		
	AS 1259.2 – 1990 Acoustics – Measurement of airborne noise emitted by earth-moving machinery and agricultural tractors – Stationary test condition Part 1: Determination of compliance with limits for exterior noise		
	AS/NZS 2107:2000 Acoustics-Recommended design sound levels and reverberation times for building interiors		
	AS 2187.2: 1993 Explosives – Storage Transport and Use Part 2: Use of explosives		
	AS 2436: 1981 Guide to Noise Control on Construction, Maintenance and Demolition Sites		
	AS 2670.1: 2001 Evaluation of human exposure to whole-body vibration Part 1: General Requirements		
	AS 2670.2: 1990 Evaluation of human exposure to whole-body vibration Part 2: Continuous and shock-induced vibration in buildings (1 to 80 Hz)		
	AS 2702: 1984 Acoustics – Methods for the Measurement of Road Traffic Noise		
	Australian Design Rule 28/01		
	National Road Transport Commission - Stationary Exhaust Noise Test Procedures for In- Service Motor Vehicles		
	British Standard 7385: Part 1-1990 Evaluation and Measurement for Vibration in Buildings - Guide for measurement of vibrations and evaluation of their effects on buildings		
Dangerous Goods	AS 1216 Classification, Hazard Identification and Information Systems for Dangerous Goods		
	AS 1678 Emergency Procedure Guides – Transport		
	AS 1940 Storage and Handling of Flammable and Combustible Liquids		
	AS 2508 Safe Storage and Handling Information Cards for Hazardous Materials		
	AS 2809 Road Tank Vehicles for Dangerous Goods		
	AS 3780 – 1994 The Storage and Handling of Corrosive Substances		
	AS 2931 Selection and Use of Emergency Procedure Guides for Transport of Dangerous Goods.		
Flora & Fauna	DPI&F Fish Habitat Guideline FHG 002 – "Restoration of Fish Habitats, Guidelines for Marine Areas (1998)"		

19.5.5 Approvals, Permit and Licence Requirements

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A summary of the approvals, permits and licences that may be required by the Airport Link Project is provided in **Table 19-6**.





Table 19-6 Summary of Approvals

Legislation	Authority	Trigger	Response	Timing
Environmental Protection Act 1994 and Regulations; Integrated Planning Act 1997	EPA	ERA 7 Chemical storage – including dangerous goods – in containers having a design storage volume greater than 10m ³ and less than 1000m ³	Development approval and registration certificate to be obtained if storage exceeds the design storage volume	Prior to Construction – relevant stage
Environmental Protection Act 1994	EPA – Contaminated Land Unit	Disposal Permit required where contaminated soil is required to be removed.	Disposal Permit	
Coastal Protection and Management Act 1995; Integrated Planning Act 1997	EPA	Operational work that is tidal work. IPA - Schedule 8, Part 1, Table 4	Development approval for Operational Work to be obtained	Prior to Construction – relevant stage
Integrated Planning Act 1997; Transport Infrastructure Act 1994	Port of Brisbane Corporation	Material change of use on Strategic Port Land if inconsistent with the land use plan (2)	Development Approval	Prior to Construction – relevant stage
Integrated Planning Act	DPI (Fisheries)	Operational Works - removal or disturbance of marine plants.	Development Approval	Prior to Construction
1997	Brisbane City Council or Private Certifier	Building works under Schedule 8 Part 1 Table 1 <i>Integrated</i> <i>Planning Act 1997</i>	Development approval for building works for sheds at worksites, and tunnel control and ventilation buildings	– relevant stage
	Brisbane City Council	Excavation or filling for spoil placement that materially affects premises or their use	Development approval for spoil placement	-
	Brisbane City Council	Reconfiguration of a lot under Schedule 8 Part 1 Table 3 (4)	Development approval for long term lease of land for tunnel control buildings (3) (4)	
	EPA	Material change of use for land on the Environmental Management Register or Contaminated Land Register under Schedule 8 Part 1 Table 2	Development approval for land on the Environmental Management Register or Contaminated Land Register	
	Brisbane City Council	Building works for demolition of character housing in a demolition control precinct or of heritage places.	Development approval for building works for demolition of character housing in a demolition control precinct or of heritage places (4)	

Table Notes: 1) Only if road and tunnel works constitute either a pit or a quarry and the definition of "extracting" in Schedule 9 to the Environmental Protection Regulation.

2) Only if construction spoil is placed at the Strategic Port Land at Port of Brisbane and is inconsistent with the Land Use Plan.

3) If leasehold tenure for 10 years or more is pursued

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4) Unless under a community infrastructure designation.





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19.5.6 Other Legislative Requirements

A summary of other legislative requirements with which the Airport Link Project needs to comply is provided in **Table 19-7**.

Table 19-7 Summary of Approvals

Legislation	Authority	Trigger	Response	Timing
Environmental Protection (Waste Management) Policy and Regulation 2000	EPA	Various triggers relating to waste tracking	Waste management to comply with relevant provisions	Construction
Environmental Protection Act 1994	EPA	Potentially contaminated soils require compliance with site management plans prepared in accordance with the EP Act. Section 424 requires a disposal permit for disposal of contaminated land	The construction of the Airport Link Project will need to comply with the conditions applying to the existing site management plans for each of the contaminated sites under which it passes. Disposal permits will be required for any contaminated soil excavated during construction or otherwise to be disposed of	Detailed Design and construction for disposal permit
	EPA, DNRMW	Potential Acid Sulphate Soils	Acid Sulphate Soils Management Plan, prepared in accordance with the QASSIT Guidelines	Detailed Design
Aboriginal Cultural Heritage Act 2003	DNRMW	Preparation of a Cultural Heritage Management Plan	A cultural heritage study is included in the EIS to identify the locality of places of cultural heritage significance. Any works affecting a place of Indigenous cultural heritage significance to be undertaken under the Cultural Heritage Management Plan.	Prior to any excavation, construction or other activity that may cause harm to Aboriginal Cultural Heritage
Queensland Heritage Act 1992 and Integrated Planning Act 1997	EPA (QHC)	Any development carried out on a registered place is assessable development under the <i>Integrated Planning Act</i> 1997.	A development application, for code assessment, will be required.	
Transport Infrastructure Act 1994	DMR	Works to be undertaken on a State Controlled Road or that have a significant impact on a State Controlled Road	Approval required for tunnel or road works that are on a State Controlled Road or that have a significant impact on a State Controlled Road	
Transport Infrastructure Act 1994	The Railway Manager	Works that interfere with a railway	Approval required for any works that interfere with a railway	
Land Act 1994	DNRMW	Road closures	Road closures will be required	
Nature	EPA	Taking, using, keeping or	Permit to be obtained if	





environmental impact statement

Legislation	Authority	Trigger	Response	Timing
Conservation Act 1992		interfering with a protected animal or plant (6)	protected plants are affected by the project. Fauna to be relocated in accordance with a Fauna Relocation Plan.	
Approvals under Local Laws	BCC			

Table Note: If animals or plants protected under the Nature Conservation Act 1992 (Qld) are identified and required to be relocated/removed during construction.

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19.6 Draft Outline EMP (Construction)

The environmental elements addressed in this draft Outline Construction EMP are:

- Traffic and Transport
- Geology and Soils
- Hydrogeology and Groundwater Quality
- Surface Water Quality
- Air Quality

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- Noise and Vibration
- Flora and Fauna

Cultural Heritage

Land Use and Planning

- Social Environment
- Hazard and Risk
- Waste Management

The draft Outline Construction EMP is to incorporate sub-plans that comply with the relevant industry standards for environmental management and must include at least:

- A soil erosion and sedimentation management plan for each worksite and for spoil placement areas;
- A construction stormwater drainage and water quality management plan;
- A construction dust and odour management plan;
- A construction noise and vibration management plan;
- A construction vehicle management plan;
- A construction traffic management plan;
- A construction incident management response plan; and
- Other management plans necessary to achieve the environmental objectives and performance criteria.





General – Constr	uction
Environmental Objective	Manage construction and worksites in accordance with the Construction EMP and EMP sub-plans.
Performance Criteria	 Worksites prepared in accordance with designs providing for the management and mitigation of construction impacts. Construction works are managed to avoid, or mitigate and manage impacts on the amenity and environmental conditions prevailing in the vicinity of the worksites Maintain safe and efficient access near worksites for emergency vehicles. Take reasonable measures to minimise potential construction risks to construction workers, to the general public in adjacent areas and to the environment.
Mitigation Measures	 Hours of work: Construction activities on or above the surface and which generate excessive levels of noise, vibration, dust or traffic movements should only be undertaken between 6.30am and 6.30pm Mondays to Saturdays and at no time on Sundays or Public Holidays except for special circumstances where the above surface works should be conducted outside these days and hours. Special circumstances include works on Arterial Roads (to avoid disruption to peak traffic flows), works in railway corridors, spoil haulage, or works involving large prefabricated components such as bridge elements or Tunnel Boring Machines; Notify local communities of duration and timing of surface works to be conducted outside of usual working hours. Construction worksites: To be designed and constructed to provide for the management and mitigation of construction impacts; To include construction work sheds established over tunnel shafts or excavations and spoil handling and loading facilities, incorporating acoustic lining, ventilation and dust filtration equipment to achieve environmental objectives and performance criteria for noise and air quality as set out in the EMP; Spoil handling, storage and loading is to be conducted at all times within enclosures designed and constructed to achieve environmental objectives and performance criteria for noise and air quality as set out in the EMP; Install and position night lighting, including security lighting, to avoid light spill onto adjoining premises, at intensities not exceeding 8 lux measured at the common boundary; To include fencing to worksite boundaries to ensure safety for pedestrians and cyclists; Site access points for pedestrian and vehicular traffic according to the Transport, Acceess, Parking and Servicing Planning Scheme Polic
Monitoring	Weekly during site preparation and construction start-up.
Reporting	Monthly until worksites established and upon completion of construction.
Responsibility	Contractor

Traffic and Transport – Construction		
Environmental Objective	•	Manage construction traffic and transport issues to minimise potential impacts on the community and the operation of the road network.
Performance Criteria	•	Take reasonable and practicable measures to avoid, or mitigate and manage the potential construction traffic impacts on communities near the worksites, including on local parking.





Traffic and Transport – Construction			
	 Minimise as far as reasonably practicable, potential traffic disruptions to the operation of the road network and the public transport network (bus, rail) due to 		
	 construction works. Maintain safe access near all project work areas for road users, including pedestrians and cyclists. In particular, develop local access strategies in consultation with stakeholder groups to maintain safe, convenient and efficient access to community facilities such as schools, child care facilities, churches, aged 		
	 care accommodation, health care and shopping facilities. Implement traffic management measures near worksites and other project works to avoid conflicts between construction traffic, and pedestrians and cyclists. 		
	 Take reasonable and practicable measures to inform the local and broader communities about the timing and scale of changes to traffic conditions on roads in the vicinity of worksites and construction works. 		
	 Monitor traffic flows near construction works and take corrective action in response to traffic impacts as a consequence of construction works. 		
Mitigation Measures	Truck routes and construction site access		
	 In consultation with Queensland Transport, Department of Main Roads and the Brisbane City Council, develop and implement a Construction Traffic Management Plan to address the following issues: 		
	 Use of established truck routes and arterial roads for the haulage of construction materials and spoil; Where practicable, provide direct access from worksites to arterial roads to 		
	minimise truck traffic in local streets;		
	 Avoid haulage tasks during peak traffic periods and during school drop-off and pick-up times in the vicinity of Kedron State High School and Wooloowin State School. Where haulage in peak periods is unavoidable, such activities are to be managed in accordance with specific traffic management sub- plans provided to the relevant agencies and Council in advance. 		
	 Control heavy vehicle movements to avoid interference with major events, such as events at RNA Exhibition Ground, and major events at Kedron State High School and the Wooloowin State School; 		
	 Investigate the capacity of intersections on haulage routes to minimise impact on intersection operations by heavy vehicles servicing the construction worksites; 		
	 Prepare and implement a comprehensive construction traffic management plan to control truck movements to avoid, or mitigate and manage the impacts of heavy vehicle traffic on the road network, except in exceptional circumstances, and after consultation with the local community. 		
	Exceptional circumstances will arise when no suitable alternative routes are available for specific construction tasks (e.g. removal of tunnelling machinery, delivery of large construction components such as bridge spans).		
	 Measures to manage the operation of the construction truck fleet for incorporation in the construction traffic management plan could include: 		
	 Real-time monitoring of truck position, speed, route and performance in relation of traffic conditions and schedule requirements; 		
	 Management of truck speed and position to avoid queuing on the approaches to the spoil handling and loading facilities; Management of traffic signals on nominated spoil haulage routes in night- 		
	time hours to achieve optimum performance of the truck fleet and to minimise impacts on communities along the routes;		
	 Maintain all vehicles transporting material to and from the construction sites to a high standard with regards noise emissions, exhaust emissions, traffic safety and operational safety; 		
	 Ensure all vehicles leaving a construction site pass over or through devices designed and maintained to remove soil and other materials which could contaminate or pollute receiving waters or diminish environmental conditions. 		
	Traffic diversions		
	 Prior to commencing construction, analyse traffic conditions, including nearby arterial roads and surrounding roads, to predict the effect of potential traffic 		





Traffic and Tr	ansport – Construction
	redistribution as a result of temporary traffic diversions;
	 Identify and implement measures to manage traffic flows resulting from predicte changed traffic conditions;
	 Notify the local and broader community, including potentially affected businesse and the administrations of community facilities and emergency services, about proposed diversions and provide clear signage of changed traffic conditions arisin from construction activities and take other measures to ensure safe traffic
	movement (e.g. traffic controllers, traffic signal operational changes, dynamic advanced warning using variable message signage, real time monitoring of traffic conditions using closed circuit television (CCTV));
	 Monitor traffic flows and review the traffic management measures, to address loca traffic issues;
	 During daylight hours, whenever possible and practicable, retain at least two lane of traffic in each direction on Lutwyche Road, Gympie Road, Sandgate Road, th East West Arterial, the NSBT and Inner City Bypass in the vicinity of project works
	 Identify and promote possible alternative arterial routes which have sufficient spar capacity to accommodate non-construction traffic; and
	 Maintain access to properties adjoining the project works, wherever practicable, consult with affected owners and occupants to make alternative arrangements for property access.
	Construction Traffic Hazards
	 Provide road geometry and screening of project works to minimise distractions f motorists.
	Local Traffic
	 Implement management measures to minimise increase in traffic caused by the project works in local streets as practicable;
	 Notify the local community about proposed changes to local traffic access arisin from construction activities, and provide clear signage of changed traffic condition and take other measures to ensure safe traffic movement;
	 Prepare and implement an employee parking policy for the construction worksite to manage the impacts on car parking in the vicinity of worksites; Emergency Vehicles
	 Maintain emergency access to the Royal Brisbane Hospital and Rosemou Hospital, including retaining two lanes of traffic in each direction near the worksite where practicable and avoiding the need to divert ambulances to other routes;
	Public Transport
	 Relocate bus stops impacted by the project works and notify users prior to th relocation;
	 Implement traffic management measures near construction works to minimis disruption to bus route and timing.
	Pedestrians and Cyclists
	 Evaluate demand for pedestrian and cycle movements near the work site including liaison with key stakeholders;
	 Maintain safe pedestrian and cycle access near construction works (particularly f elderly and children), including to community facilities, such as schools, child ca facilities, churches, aged care accommodation, open space, health care ar shopping facilities, and particularly:
	 Between Kedron State High School and Kedron Brook; Across and along Lutwyche Road in the vicinity of Wooloowin State Scho and St Andrew's Anglican Church;
	 Between Stuckey Road and Kalinga Park, Toombul railway station ar Toombul shopping centre; Along Kedron Brook;
	 Notify the local community, and in particular, local schools, about changes pedestrian and cycle access during construction near construction works; Provide traffic controls designed for the safe movement of pedestrians and cyclis
	near the worksites.
Monitoring	 Monitor traffic flows weekly and monthly against modelled flows, and review th construction traffic management plan.
Reporting	 Monthly report on local traffic conditions, including any accidents involving





Traffic and Transport – Construction		
	construction traffic	
Responsibility C	Contractor	

	- Construction
Environmental Objective	 Minimal impacts due to settlement due to tunnelling or soil erosion due to construction.
00,000,00	 Manage and avoid impacts of construction works on the environmental values of Moreton Bay and Ramsar Wetlands.
	Manage the environmental or public health impacts and risks associated with
	working in potential acid sulphate and/or contaminated soils encountered durin earthworks.
	 Seek to maximise the recovery of construction spoil for re-use in the project works.
Performance Criteria	 Take all reasonable and practicable measures to: Identify the potential for and then avoid or minimise, monitor and manage th impacts of surface settlement caused by construction works; Manage and mitigate the impacts of spoil removal, haulage and placement
	at spoil placement sites
	 Manage and mitigate the risks of soil erosion, impacts from acid sulphat soils, and/or contaminated soils resulting from or encountered durin construction works;
	 Conduct induction and training for construction staff on procedures for recognizing
	remediation and management of contaminated land and spills and leaks hazardous materials.
Mitigation Measures	Soil Erosion
	 Develop and implement mitigation measures to manage the risk of erosion durin construction to minimise:
	 Potential surface water quality impacts from sediment and contaminan entrained in surface runoff;
	 Loss of topsoil material during site preparation and from stripping ar stockpiling for extended periods;
	 Erosion due to vegetation clearing and soil disturbance; and Erosion of exposed vulnerable soils by wind or water action.
	 Plan construction works to provide for the progressive and timely stabilisation ar rehabilitation of disturbed areas;
	 Undertake an erosion risk assessment which identifies flow paths, suitab stockpile locations, soil cover type, and soil stability; and
	 Undertake finishing and landscaping requirements for on-going sediment ar erosion control around the worksites following construction.
	Settlement
	 Identify and implement management measures to minimise the potential for settlement, including:
	- Excavation induced settlement;
	 Drawdown induced settlement; and Local ground relaxation effects.
	 Identify and implement mitigation measures for tunnel face loss, design of tunn
	support and liners, stability assessment of portals and the driven tunnel ar groundwater modelling of any impact by the tunnel;
	 Undertake comprehensive geotechnical assessment to define the subsurface profile and materials along the alignment of the tunnel, including an assessment stability and groundwater issues;
	 Undertake a building condition survey of buildings, structures and heritage landscape features within the ANSETTLE trough footprint where consent of owner is obtained;
	 Ensure that where predictive modelling indicates groundwater impacts are likel construction measures are design and implemented to manage and mitigate thos impacts; and
	 Monitor and review the settlement management measures from the commencement of construction works.
	Acid Sulphate Soils (ASS)





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Geology & Soils – Construction			
	 Undertake further investigations (in compliance with <i>Guidelines for Sampling and Analysis of Acid Sulfate Soils in Queensland 1998</i> (Ahern et al., 1998)); in areas below 5 metres AHD within the vicinity of the Enoggera Creek floodplain and the environs of Kedron Brook/Schulz Canal to determine the extent of PASS. Develop and implement an Acid Sulphate Soil Management Plan, to comply with: Queensland Acid Sulphate Soil Technical Manual Acid Sulphate Soils Laboratory Methods Guidelines (Ahern et al., 2004); Queensland Acid Sulphate Soil Technical Manual Acid Sulphate Soil Management Guidelines (2002); State Planning Policy 2/02 – Planning and Managing Development involving Acid Sulphate Soils; SPP2/02 Guideline: Acid Sulphate Soil. 		
	Contaminated Land		
	 Undertake site history investigations of the study corridor to identify areas of potential soil contamination; Undertake a contaminated land investigation and develop a Site Management Plan (SMP) in locations where earthworks may encounter potentially contaminated soils; Notify the EPA of any land parcels containing contaminated soil that are not listed on the EMR/CLR. 		
	 contaminated soil, in accordance with the <i>Environmental Protection</i> Act 1994. If the removal of contaminated soil is required, prepare Site Management Plan and Remediation Action Plan (RAP) for approval from the EPA; 		
	 Develop a Hazardous Materials Register, to include details on: Storage location; Storage requirements; Proper usage; Handling information; and 		
	 Disposal procedures; Develop and maintain Material Safety Data Sheets for all materials and chemicals within the Hazardous Materials Register. 		
	 Design chemical and fuel storage areas to comply with Australian Standards including, AS1940: Storage and Handling of Flammable and Combustible Liquids, and AS3780: The Storage and Handling of Corrosive Substances; Incorporate spill response procedures and Incident Management Plans in overall 		
	site emergency response procedures;Ensure spills and leaks are cleaned up and remediated as specified in Incident		
	 Management Plans; Undertake induction and training for construction staff in relation to the management and remediation of contaminated land; 		
	 Ensure spill response and containment equipment is kept on the worksite in close proximity to storage and handling areas; and Adapt and implement explicitly guidelines for storage of hereatdays materials 		
Monitoring	 Adopt and implement applicable guidelines for storage of hazardous materials. Soil Erosion 		
Nonitoning	 Monitor sediment and erosion control structures and measures and review the management measures monthly; in wet weather or when using large quantities of water in construction works daily monitoring may be necessary. Settlement 		
	 Monitor the effects of settlement (if any) from tunnelling, through surveys and other displacement monitoring; and Monitor embankments and structures for compliance with the design specifications. 		
	 ASS Monitor for ASS in stockpiles, treatment areas, drainage control measures and areas of ASS disturbance as specified in the ASS Management Plan. Conduct validation sampling following remediation or covering of contaminated soil, and achieve sign-off from the EPA by a certified, qualified auditor. 		
	Contaminated Land		
	 In the event of handling contaminated soils carry out dust monitoring at adjacent properties to assess levels of dust generation, if any, affecting nearby sensitive 		





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Geology & Soils – Construction		
	 receptors; Carry out formal inspections of stockpiles, work areas and adjacent areas to ensure dust and odour impacts are identified and dealt with. 	
Reporting	Monthly reporting for all aspects, including detailed reporting; Immediate reporting of any incident, spill or release of materials to the environment.	
Responsibility	Contractor	

Hydrogeology an	d Groundwater Quality – Construction		
Environmental Objective	 Take all reasonable actions to Groundwater quality will not be diminished from pre- disturbance levels during and after construction. Groundwater levels in the surrounding area as a result of construction activities will be maintained as close as possible to pre-construction levels and managed. Groundwater inflow to the tunnels will be minimised and managed. 		
Performance Criteria	 Collect targeted baseline data prior to construction to establish pre-disturbance groundwater levels. Take all reasonable and practicable measures in construction activities to minimise the impacts on ground water quality from any release of contaminants. Monitor and manage the extent of groundwater level drawdown. Monitor all groundwater usage in the study corridor and minimise any impacts from construction activities. 		
Mitigation Measures	 Undertake targeted baseline monitoring of receiving waters prior to construction to establish a baseline against which to assess any discharges and define the level, if any, of treatment required. Identify and implement management measures to ensure that accident spills are cleaned up and remediated to avoid potential contamination of groundwater seepage. Develop and implement mitigation measures based on results of the groundwater monitoring program. Undertake consultation to identify any unregistered water bores in the tunnel alignment and manage any possible effect on such bores by the tunnelling works. 		
Monitoring	Water Level Drawdown Monitoring		
	 Assess deviations from seasonal baseline groundwater levels and identify/formulate mitigation options. Supplement monitoring program currently undertaken by BCC, which monitors groundwater level drawdown. 		
Reporting	Monthly reporting		
Responsibility	Contractor		

Surface Water Quality – Construction			
Environmental Objective	During construction, surface water quality in local receiving waters retains its ecological, recreational and aesthetic values.		
Performance Criteria	 Contaminants, including sediments, that could cause adverse environmental impact to surface waters are not released as a consequence of construction, construction vehicle movements or spoil placement. Surface water flows in Enoggera Creek and Kedron Brook are maintained during construction, and to the extent reasonable and practicable in other drainage systems. Drainage from construction worksites and spoil placement sites is managed to avoid a loss if water quality in local receiving waters. Establish and maintain sufficient baseline data prior to construction to manage surface water quality. 		





Mitigation Measures	Tunnel Waters	
	 Conduct targeted baseline monitoring of receiving waters for metals and hydrocarbons, prior to construction to establish a baseline to assess any discharges and define the level, if any, of treatment required. Design and construct a dedicated groundwater seepage system, ensuring groundwater that has seeped into the tunnel will be diverted away from all other tunnel runoff. 	
	Stormwater	
	 Identify and implement measures for the management of stormwater and drainage from construction worksites, spoil placement sites and storage areas for plant, equipment, fuels, lubricants and other potential contaminants. Identify and implement management measures to ensure that spills and leaks are cleaned up and remediated to minimise impacts on surface water. Identify and implement management measures to minimise potential surface water quality impacts from sediment and contaminants entrained in surface runoff. Provide adequate bunding of spoil placement areas to prevent surface run-off entering nearby stormwater drains without treatment or inundation by flood waters in a 1 in 5 year design flood event; Place sediment fencing around areas of concern, such as adjacent waterways, to minimise construction impacts on the waterway. 	
	Waste water	
	 Identify and implement measures for the management of construction wastewater; Establish suitably sized sediment basins at the construction worksites for the management of wastewater during construction. 	
	Groundwater Seepage	
	 Identify and implement management measures to avoid potential contamination of surface waters by groundwater seepage from construction activities. 	
Monitoring	Monitor the quality of receiving waters against baseline data.	
Reporting	 Monthly reporting Immediate reporting of an incident, spill or other uncontrolled release of contaminants to the environment Worksites and spoil placement areas - reporting after a rainfall event exceeding a 2 year ARI 	
Responsibilities	Contractor	

Air Quality – Construction			
Environmental Objective	 Ambient air quality is maintained at properties adjacent to worksites and spoil placement sites throughout construction. 		
	 Community concerns and complaints about air quality are addressed quickly and effectively 		
Performance Criteria	• Establish targeted baseline data prior to construction for pre-disturbance air quality levels.		
	 Avoid, or mitigate and manage potential air quality impacts including dust, odour and vehicle emissions from construction, spoil haulage and spoil placement. 		
	 Take reasonable and practicable measures to manage the potential for diminished air quality (dust, odour, plant and vehicle emissions) at properties adjacent to work sites due to construction activities. 		
	 Take corrective action in response to diminished air quality for properties adjacent to construction sites as a consequence of construction works or operation of construction vehicles. 		
	 Report upon the effectiveness of any corrective action taken. 		
Mitigation Measures	Dust and Odour		
	• For each construction worksite required for tunnelling works, except for sites involving 'cut and cover' works:		
	- Erect an enclosed shed equipped with ventilation and dust filtration equipment over the tunnelling shaft;		
	- Maintain the ventilation and dust filtration equipment for the enclosed sheds to achieve acceptable performance		





Air Quality – Cons	struction		
	 Undertake the loading of construction spoil into haulage vehicles within enclosures or the enclosed shed, with the shed doors being closed when meteorological conditions would cause dust from within the shed to impact on adjacent properties. For each construction site including spoil placement sites: 		
	 Minimise the extent of exposed earth at any time Use watering or other effective techniques on unsealed areas to minimise wheel-generated or wind-generated dust Where possible, engage in the progressive rehabilitation of construction sites and spoil placement sites with landscaping. 		
	 Take measures (e.g. rumble bars and wheel wash bays) to ensure dust-creating material (earth or similar material) is not transported from construction sites to roads or other areas in the public domain. 		
	 Ensure all trucks carrying spoil or other loose material are covered, and if necessary, treated (e.g. mist sprays) prior to leaving a construction site. Ensure all loose earth and similar material spilled or otherwise deposited within a construction site is cleared and removed from trafficked areas as soon as practicable. 		
	 At construction sites and spoil placement sites, monitor meteorological conditions, particularly wind speed and direction and where necessary take measures to avoid impacts of dust or odour on adjacent properties. Such measures may include: Modification of construction methods; Increase in dust suppression measures; or 		
	- Cessation of work when no other reasonable or practical measure is available.		
	 During the first disturbance of potentially odorous soils, implement reasonable and practicable measures to avoid or mitigate and manage impacts of odours on adjacent properties. Such measures may include: 		
	 Proceeding slowly to monitor and determine the potential for odour impacts at off-site sensitive receptors; Conducting works with odorous soils when wind directions are unlikely to 		
	 affect sensitive receptors; Covering odorous, excavated soil stockpiled either on a construction site or a spoil placement site to reduce odour impacts. 		
	Diesel Exhaust Emissions		
	 Take measures to manage the movement of construction vehicles entering and leaving construction sites to avoid, or mitigate and manage the potential for vehicle emissions impacting on adjacent properties, except where such residential or sensitive activities front an arterial road to be used for access to or from a construction site. Measures for construction fleet management are to be provided in the construction vehicle management plan and the construction traffic management plan. Such measures may include avoiding or minimising queuing in streets approaching the worksites or adjacent to other sensitive activities; Adopt procedures to avoid construction vehicles idling for excessive periods (e.g. 		
	 more than 5 minutes) if required to queue to enter construction sites; For stationary plant and equipment powered by diesel motors, take measures to avoid or mitigate and manage the potential impacts of exhaust emissions on adjacent residential or other sensitive activities. For example, ensure all construction vehicles and stationary plant and equipment powered by diesel motors are fitted with emission control measures, and are regularly maintained to manufacturers' specifications. 		
Monitoring	Ambient Air Quality		
	 Undertake local, daily monitoring of ambient air quality in the vicinity of construction sites for the duration of surface works, or in response to complaints, based on the following parameters: Total suspended particulates Particulates (PM 10); and 		
	 Dust deposition Monitor and manage the incidence of dust deposition and odour and manage construction vehicle emissions in relation to ambient air quality. 		
	Dust		
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Air Quality – C	onstruction			
	 Monitor daily, or more frequently if weather conditions require, construction sites, stockpiles, vehicles and roads leaving construction sites for evidence of dust generation or loose, unstable material with potential for dust. For this requirement, weather conditions requiring more frequent monitoring include strong winds, winds prevailing upon sensitive activities, such that monitoring each hour is required for the duration of the weather conditions. Monitor regularly (weekly minimum) by inspection or other effective sampling: The performance of dust filtration systems on construction site. Monitor performance of mitigation measures in relation to the goals for dust deposition set out in Table 1 below. 			
	Existing dust fallout level (g/m ² /month)	Existing dust fallout level Maximum acceptable increase over existing fallout levels		
		Residential	Other	
	2	2	2	
	3	1	2	
	4	0	1	
	Vehicle Emissions			
	 Monitor construction vehicle management with regards to: Queuing in streets other than those in which arrangements have been made for such action in the construction traffic management plan (on-going); Vehicle motors idling for periods exceeding 5 minutes while in queues to access construction sites (on-going) Inspect the position of stationary plant and equipment powered by diesel motors to ensure exhaust emissions are directed away from sensitive activities and neighbouring properties (initially on establishment). 			
Reporting	Monthly. If more than one complaint is received in the preceding week, then weekly for 4 weeks.			
Responsibility	Contractor			

Noise and Vibration – Construction		
Environmental Objective	 Maintain a reasonable acoustic environment for living, in particular for sleeping, and use of properties along the corridor of construction influence during construction works. Significant heritage buildings and other structures are protected from the effects of vibration from tunnelling activities Consultation with concerned property owners and occupants in the corridor of the construction influence is effective and responsive. 	
Performance Criteria	 Demonstrate through predictive modelling of the proposed construction techniques and monitoring ambient noise and vibration readings prior to construction to establish pre-disturbance levels, the likely levels of noise and vibration due to construction works throughout the construction period. Having regard for the goals for noise and vibration during construction, achieve a 'reasonable' noise and vibration environment within the corridor of construction influence, having regard for the scale and duration of construction works, the nature of the terrain through which the construction works are to pass and the character of land use activities; Monitor and report regularly on the performance of construction works with regards environmental guidelines for noise and vibration 	
Mitigation Measures	 Workshed Ventilation Noise Acoustic screening is to be provided for workshed plant and equipment, and any workshed ventilation as required, to achieve a reasonable noise environment. Implement measures to ensure workshed ventilation noise does not exceed the goals established in Tables 1 and 2 below. 	





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loise and Vibration – Construct	ion		
Construction No			
the general established i For surface reasonable a noise goals	-ground construction works to construction management p n this Draft Outline EMP. construction works beyond and practical measures to min established in Tables 1 and 2 b gens or barriers).	provisions relating to hour I standard construction h imise potential impacts to a	s of wo ours, tał achieve tł
 Reasonable include, for e - Comm consu Estable sensit Launce enclose that al Fitting above With t under nearby condit Undertake p impacts having construction construction Where surf construction measures m occupants of construction and implem properties. Prior to the occupants a works, as real Mitigation m 	and practicable measures to ac example: nence advanced notification ltation with potentially affected p ishing temporary noise barrier ive activities (e.g. residential, so hing tunnel construction fro sure, except for surface works re to be mitigated by effective te noise-reduction measures to -ground construction works. he consent of owners and occ take off-site mitigation actions y buildings or other measures	of works and undertake property owners and occupar is between construction wo chools, community facilities). om within an acoustically and cut and cover constru- emporary screens. all plant and equipment of upants of potentially-affected is such as temporary modif to achieve reasonable em- tial construction noise an- in Tables 2a, 2b and 3. The sitive places, and where the r locality. acts are predicted due activities are to occur often gular, scheduled occurrence ne owners and occupants tentially affected property co le, extent and duration of co- communications program.	e on-goir nts. rksites ar screene ction work engaged d premise fications vironment d vibratic e propose duration to specif anageme owners ar during th be devise of near construction to achiev
	7:2000 and summarised in Tak e Construction Internal Noise		
Type of Building			1
Occupancy	Steady LAeq(15minute) (dBA)	Non-steady LA10(15minute)	
Residential buildings Sleeping areas Living areas Place of worship		55 – near major roads 50 near minor roads 50 – with speech amplification	
Schools Music rooms Teaching areas Libraries Gymnasia	45 5 45 50 55	55 55 60 65	
Commercial building Office space 		55	





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Criterion	Hours		Goal	
For intermittent construction noise	6.30pm - 6.30an		idences within R1 ed in NIAPSP – 4	– R3 categories as 5dBA L _{A max}
			idences within R4 ed in NIAPSP – 5	– R6 categories as 0dBA L _{A max}
For steady construction noise	6.30pm – 6.30ar		idences within R1 ed in NIAPSP:	 R3 categories as
		35dBA	LAeq adj (15mins) for te	mporary noise
		30dBA	L _{Aeq adj (15mins)} for lo	ng-term noise
			idences within R4 ed in NIAPSP:	- R6 categories as
			LAeq adj (15mins) for te	mporary noise
				r long-term noise
	easures genera nimising buildin Table 4.	g damage or	disturbance f	rom constructi
able 3 – Vibrati	on Guide Valu			_
Vibration Type			/elocity (mm/sec)	Sensitive
		Heritage Listed	Residential	Commercial
Transient Vibration (e.g. Blasting)	2	10	10
Continuous Vibrati roadheading, rockha		2	5	5
For sensitive	e areas, such itage significar	as but not l nce, adopt of vibration	imited to resi construction	dential, hospit
cultural her minimise or reasonable of For places of vibration, a recommende site or struct Mitigation m	environmental c of cultural herit adopt such ed in any Cultur ure. easures genera nimising impac	age significa construction al Heritage M Illy are to be	techniques lanagement P designed and	or mitiga lan required implemente





	Table 4 – Satisfactory	/ Vibration	n values -	- Sensitive	Building C	ontents
	Equipment Type		Max	kimum Vibrati	on Levels	
	Precision balances		0.5	– 2.0 mm/sec		
	Some optical microscopes		0.5	mm/sec		
	Large computer disk drives		1.0	- 5.0 mm/sec		
	Sensitive electronic equipm	nent				
	Special circumstances (Ro Amarina Nursing Home)	osemount Hos	spital, 4.0	mm/sec		
	Mitigation measur human comfort. having regard to t 8Hz to 80Hz, and Table 5 – Goals for Pe	Construct the goals e summarise	ion techni established ed in Table ion Criter RMS Vibra Low Prob	iques are f I in AS 267 e 5.	o be desig 0:1990 for v n Comfort - mm/sec) ction Transient V	ned and implem vibrations rangin - 8Hz to 80Hz
			(16 hr day	, 8 hr night)	Excitation	
					(Several occurrence	s/day)
	Critical working areas	Day or Night	0.14	0.4	0.14	0.4
	Residential	Day	0.3 – 0.6	0.8 – 1.5	4.0 - 13.0	13.0 - 36.0
		Night	0.2	0.6	0.2 – 3.0	6.0 - 8.4
	Offices	Day or	0.6	1.7	8.0 - 18.0	24.0 - 52.0
	 Source: AS 2670:1990 Where predictive be exceeded dur construction to all 	ring constr	uction, th	e Contract	or is to un	dertake notificat
	 Where predictive be exceeded dur 	modelling ring constr ert propert constructio Idressing a dvanced no y, underta nimise, miti ngs and hu ensitive to or other acc	ruction, th y owners n techniq any impact otification of ake such igate or o uman com the pre- ceptable m	e Contract and occup ues propos is that actua of construct off-site m otherwise o fort (e.g. te dicted rang	or is to un ants of the sed, and to ally occur. ion. hitigation m ff-set the in mporary mo ge of vibra	dertake notificat likely implication o advise them The Contractor s neasures as man pacts of constru- odifications to pre- tation, offer tem
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	of vibration and/or regenerated noise are anticipated.
	 Surface Excavations and Construction Building vibration (as peak particle velocity) will be manually monitored and recorded in accordance with BS7385.1-1990. Noise will be manually monitored and recorded in accordance with AS1055.
	 For every monitoring occasion, a sample of ambient noise and/or vibration (in the absence of the construction work) will be recorded at a suitable pause in construction activity.
	 Monitoring location(s) should represent occupied buildings where the highest levels of noise and/or vibration are anticipated. Results of noise and vibration sampling will be included in monthly reporting unless there is a community query about levels, in which case it should be dealt with through the complaints procedures.
	Construction Ventilation, Materials Handling Systems, Backup Power Generation
	 At each worksite, conduct noise surveys at the most sensitive nearby receptor locations to check compliance with daytime and night-time noise goals. Noise surveys are to be performed during commissioning of spoil removal and ventilation systems, and yearly thereafter.
	 Noise testing of backup power generation is to be conducted at commissioning. Measurements and reporting in accordance with AS1055 at quarterly intervals.
	Spoil Truck Fleet Noise Monitoring
	Prior to commencement of spoil haulage operations, and at half-yearly intervals thereafter, conduct testing and reporting (or provide evidence of prior testing) to demonstrate that the spoil haulage fleet conforms to Australian Design Rule 28/01 for engine noise emissions, tested in accordance with the National Road Transport Commission document Stationary Exhaust Noise Test Procedures for In-Service Motor Vehicles
	Construction Monitoring in Response to Noise/Vibration Complaint
	The Contractor is to implement measures to receive and respond to complaints about construction noise and vibration made at any time during the construction phase of the project. Such measures may include a complaints management and correction action system developed and incorporated in the Design and Construction EMP. Key requirements for the system include:
	 On receipt of a complaint, implement a complaint lodgement procedure for tracking and responding to the issue(s) and the complaint;
	 Identify the relevant construction activity at which the complaint is directed; As soon as practicable, investigate and measure the level of noise and/or vibration from that activity;
	 Respond to the complainant as soon as practicable upon completion of the investigation and describe the corrective action taken; and
	 Report to the Proponent on the complaint, the activity, the corrective action and the response.
	 Results of all blast monitoring should be included in monthly reporting unless there
Reporting	is a community query about the blast levels, in which case the results should be made available within a 24 hour period to the Proponent.
Reporting	is a community query about the blast levels, in which case the results should be

Flora and Fauna – Construction		
Environmental Objective	 Ecological and habitat values in Enoggera Creek and Kedron Brook/Schulz Canal are maintained. 	





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Flora and Fauna	
	Construction impacts on native flora and fauna are minimised and rehabilitated.
Performance Criteria	 Implement measures to maintain the ecological and habitat values of Enoggera Creek, Kedron Brook and Schulz Canal during construction.
	 Take reasonable and practicable measures to ensure that native fauna is no harmed as a result of the works.
	 Ensure habitat for native flora removed during construction is restored and vegetation communities rehabilitated to the extent possible and practicable. Rehabilitate and landscape work sites upon completion of construction.
Mitigation Measures	 Minimise disturbance to vegetation communities during construction, including identifying and marking vegetation to be retained to minimise loss of habitat; Where riparian vegetation is cleared, stabilise the site and to maintain bed and bank stability if feasible and practicable; Where reasonable and practicable, avoid the root zones of adjacent trees fo vehicle access, material storage and the cleaning of plant and equipment; Implement site management procedures to minimise the potential for harming native fauna. Such procedures may include checking site works, such as trenches and culverts, each morning and after periods of inactivity for any fauna trapped o likely to be harmed by construction activities. Where mangrove removal cannot be avoided, site conditions are to be rehabilitated to a condition suitable for the recolonisation of mangroves once construction is completed, as quickly as possible upon completion of the works affecting such areas; Implement measures to rehabilitate and revegetate disturbed areas, as quickly as practicable upon completion of the works, and ensure that areas of revegetation become established and are in a healthy condition. Such measures may include: Replacing vegetation removed during construction with local native species unless non-native species are consistent with existing landscaping (e.g hoop pine in Kalinga Park adjacent to Sandgate Road). Undertaking a health assessment of the fig trees at Wallace Place Park prio to commencement of construction; water and fertilise the fig trees during and
	after tunnel excavation for a period of 6 months or until such time as it car be demonstrated they have recovered from the effects of construction.
	Imported Red Fire Ants
	 Liase with the DPI&F Fire Ant Control Centre and the Brisbane City Council Fire Ant Control Officer during the Design stage of the project, to identify suitable mitigation measures and management options for the management of fire ants during the construction of the project;
	 Implement an inspection, control and disposal system for Fire Ants, approved by the DPI&F Fire Ant Control Centre and the Brisbane City Council Fire Ant Control Officer; Provide awareness training for all site staff in regard to identification of fire ants and nest sites; Maintain regular contact with the Brisbane City Council Fire Ant Control Officer and the DPI&F Fire Ant Control Centre during construction.
Monitoring	 Inspect work sites to assess compliance with mitigation measure requirements to minimise the impacts on flora and fauna.
	 Inspect and monitor on a monthly basis, spoil placement sites for the presence of fire ants. Monitor the fig trees at Wallace Place Park for two growing seasons after completion of the tunnel.
Reporting	Monthly during site preparation and site rehabilitation

Cultural Heritage – Construction		
Environmental Objective	Avoid or minimise disturbance, possible building damage or loss of cultural heritage values for significant cultural heritage sites, places or structures during construction	





Cultural Heritage	- Construction
Performance Criteria	 Undertake all works in accordance with the provisions of cultural heritage management plans Where harm to non-indigenous heritage values cannot be reasonably avoided undertake archival recording of cultural heritage values with the advice of an appropriately qualified heritage consultant. Monitor and manage the effects of potential settlement on places of non-indigenous cultural heritage significance
Mitigation Measures	Indigenous Cultural Heritage
	 In consultation with both the Jagera and Turrbal people, and pursuant to the requirements of the <i>Aboriginal Cultural Heritage</i> Act 2003, prepare a Cultural Heritage Management Plan(s). Explore potential for acknowledgment of an area's significance through the erection of signage or public art and through involvement of indigenous people in any ground-breaking ceremonies that might precede construction works; and Undertake work in accordance with the CHMPs.
	Non-Indigenous Cultural Heritage
	 Conduct building condition surveys on each building of State Heritage significance along the tunnel alignment prior to the commencement of construction works to record present conditions; Conduct detailed structural inspections 6-12 months prior to construction, including all timber framing, stonework, brickwork, etc and sealing of all timber in the stone/brickwork; Prepare site specific Cultural Heritage Management Plans (CHMP) for each place of State significance likely to be affected, based on the building condition surveys, including: Former Windsor Shire Council Chambers; Windsor State School; Windsor War Memorial Park; Kirkston Conon; Wooloowin State School; Oakwal; and Boothville or Monte Video. Monitor the construction works around Campbell Street, which may uncover archaeologically significant records of the Campbell's Soap and Candle Factory
Monitoring	site. Monitoring of compliance with the measures outlined in the CHMP.
Reporting	Indigenous cultural heritage – on completion of surface work, or, in case of intercepting archaeological relics or artefacts of heritage significance, as provided by the CHMP
	On completion of construction for each site, or as provided by the CHMP
Responsibility	Proponent to be responsible for development of a Cultural Heritage Management Plan under the <i>Aboriginal Cultural Heritage Act, 2003</i>
	Contractor to be responsible for Cultural Heritage Management Plan(s) relating to places on the State Heritage Register.

Social Environment – Construction		
Environmental Objective	Avoid or mitigate and manage construction impacts on social infrastructure.	
Performance Criteria	 Construction techniques and procedures minimise, mitigate and manage impacts on community life throughout the construction phase. Local and broader communities are notified in advance of construction activities, temporary arrangements, traffic management arrangements and any special construction activities of short duration. Communities have access to a communication and complaints process to address and respond to impacts. Note: The social environment includes residential and neighbourhood amenity, connectivity, community health, community diversity, social infrastructure provision and 	





	ent – Construction
	safety.
Mitigation Measures	Amenity and Community Life
J	 Liaise with key stakeholders to provide and maintain safe and usable pedestriat and cycle connections with existing networks, public open space, (e.g. Kalinga Park, Kedron Brook, Mann Park) community facilities, schools and public transpor stations during construction; Minimise direct construction impacts on sensitive receptors (e.g. Royal Brisbane Hospital, Rosemount Hospital, Kedron State High School, Wooloowin State School).
	 As soon as is practicable after the completion of construction, reinstate community facilities affected by the works, including:
	 Schulz Canal between Airtrain and Melton Road; Kalinga Park between Kalinga Street and Sandgate Road,
	 Kedron Brook between Gympie Road and Brook Street,
	 Mann Park south of Federation Street;
	 Pedestrian and cycle paths along Kedron Brook, Schulz Canal an Enoggera Creek
	 Pedestrian connections across the major arterials (e.g. Lutwyche Road an Gympie Road at Lutwyche, Sandgate Road at Clayfield, Lutwyche Road a Windsor)
	Social Infrastructure
	 Consult with managers of community facilities in neighbourhoods adjacent t worksites to develop effective mitigation strategies and maintain regula communication with these facility managers.
	Complaints and Corrective Actions
	 Develop an effective and responsive system for receiving, handling and responding to complaints received during the construction of project works; Ensure complaints are received and responded to on a 24hr per day basis for the duration of the construction phase;
	 Provide reporting on complaints received, responses provided, timeliness or responses, and corrective actions taken on a monthly basis;
	 Raise community awareness of the complaints systems and procedures throug public notifications and website facilities.
	Early Consultation
	 Initiate consultation with owners and occupants of directly affected properties and nearest neighbours to construction activities as soon as practicable after a decision to proceed with the project is taken.
	 Conduct consultation and community information strategies in conjunction wit Community Consultative Committees.
	 Establish Community Consultative Committees to represent nearest neighbours to worksites and community facilities.
	Community Consultation Program
	 Undertake and maintain a comprehensive community information program to inform residents, businesses, community groups and motorists of project activities and potential impacts. Effective and accessible consultation measures are required including maintenance of a 24 hr contact line operated by a person with authority to stop works if goals and agreements with the community are not met. Ensure medical facilities, childcare centres, and schools along the alignment have access to construction updates and community education during construction.
	Regional Communication
	 Monitor traffic volumes and traffic congestion affecting the regional population during construction and if necessary adopt travel demand and signal stage management strategies.
Monitoring	 Evaluate effectiveness of consultation, liaison and mitigation outcomes; Survey and report on provision and maintenance of temporary pedestrian, cycl and public transport access in work site neighbourhoods. Report Community Liaison Groups' activities and on consultation, liaison an environmental compliance.
Reporting	 Six monthly; or





Social Environment – Construction			
	 Immediately in case of a safety incident or written complaint from a neighbour. 		
Responsibility	Contractor		

Hazard and Risk – Construction			
Environmental Objective	Hazardous events during construction are avoided, or managed to minimise risk if the do occur.		
	Construction activities do not impact adversely upon people or properties in the floodplains of Enoggera Creek or Kedron Brook.		
Performance Criteria	 Maintain a safe environment for construction workers. Minimise potential construction hazards and risks for construction workers, nearby communities and passing motorists. Design and construct the project to avoid adverse impacts on flood levels for an ARI 100 yr storm event in Enoggera Creek and Kedron Brook, upstream of the project works. 		
Mitigation Measures	 Prepare and implement a safety plan for all aspects of construction. Develop and implement safety measures for the construction works including treatment strategies that address inundation, flood, tunnel collapse, fire and chemical hazard, communications, access for emergency services, response coordination and management. Develop emergency response procedures, and implement in the event of accidents and emergencies. Provide fire and life safety measures, including ventilation, smoke extraction and fire fighting systems for the duration of the construction phase. Develop and implement a communication process with the Department of Emergency Services in relation to temporary road closures and disruptions and/or relocation of water mains that will affect hydrants near construction works. Construction works are designed and implemented to achieve avoid impacts on the level of the Q100 flood in Kedron Brook and Enoggera Creek. 		
Monitoring	Daily as part of routine site management procedures, for movement of hazardous goods, safe workplace practices, and regular testing and monitoring of fire and life safety systems.		
Reporting	Monthly except in case of an incident when reporting should occur immediately on completion of any investigation required to resolve the incident.		
Responsibility	Contractor		

Waste Management – Construction			
Environmental Objective	All aspects of waste from construction of the project is minimised.		
Performance Criteria	 Implement waste management principles (Reduce, Re-use, Recycle) and effective and sustainable disposal strategies. Take all reasonable and practicable steps to minimise the impacts of handling and disposal of construction waste. Take all reasonable and practicable measures to reduce waste generated on the construction worksites through reuse and/or recycling. 		
Mitigation Measures	 Prepare and implement waste management procedures to deal with construction waste. Prepare management plans to deal with any potential incident in which waste material with the potential to cause environmental harm, is released to the environment. Report immediately to the relevant authorities any incident where harmful waste material is accidentally released to the environment. In the event of an environmental incident, take such corrective or remedial actior as is required to render the area safe and avoid or minimise environmental harm. Identify and implement measures for avoiding waste generation and, if avoidance is not reasonable or practicable, reducing waste generation on site. 		





Waste Manage	ment – Construction
	 Identify and implement strategies for the re-use of waste products during construction.
	Recycle
	 Identify and implement recycling strategies for construction
	 Implement training for employees in the waste management plan and recycling opportunities.
	Disposal
	 Dispose of waste that is unable to be reused or recycled in a certified land fill site; and
	 Ensure the transport of regulated wastes and contaminated soils or other materials is conducted by licensed Contractors for disposal at licensed facilities, in accordance with legislative requirements.
	Waste Transport
	 Restrict all site works and surface truck movements for transport of waste material to 6.30 am to 6.30 pm, Monday to Saturday; and
	 Ensure the movement of hazardous materials and regulated wastes occurs at non- peak times to minimise the possibility of traffic conflicts and associated risks.
	Hazardous Materials or Dangerous Goods
	 Undertake storage and transport of materials according to relevant Australian standards.
	 Ensure transport and storage of dangerous goods for construction purposes are in accordance with dangerous goods standards and guidelines.
	 Undertake refuelling and maintenance activities in designated bunded areas to minimise the potential for soil and water contamination to result from these activities. Prepare and implement, if required, spill response measures. Prepare and implement a hazardous goods management plan.
	Contaminated Soil
	 Obtain approval and a disposal permit by the EPA Contaminated Land Unit for the removal of contaminated soil, in accordance with the <i>Environmental Protection</i> Act 1994.
	 Remove contaminated soils in accordance with an EPA approved Remediation Action Plan (RAP).
	 Prepare and implement procedures for the remediation of contaminated soil spills that may occur during transport.
	Acid Sulphate Soils
	 Implement the management measures identified in the ASS Management Plan.
Monitoring	Monitoring in accordance with specific management plan requirements (e.g. ASS Management Plan, Site Management Plan, Surface Water Management Plan, Hazardous Goods Management Plan)
Responsibility	Contractor

19.7 Draft Outline EMP (Operation)

Environmental Management Plan Element Strategies describe objectives, performance criteria and identified mitigation measures for the Operational phase. Some of the environmental elements suggest specific monitoring requirements and/or statutory requirements.

The environmental element topics for this **Outline Operational EMP** are:

- Traffic and Transport
- Geology and Soils

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- Hydrogeology and Groundwater Quality
- Surface Water Quality

- Air Quality
- Noise and Vibration
- Hazard and Risk





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Traffic and Transport – Operation		
Environmental Objective	 In-tunnel traffic flows are managed to achieve stated operational goals for in- tunnel air quality and efficient movement into, through and beyond the tunnel system. Emergency services have easy and direct access to the tunnel systems to attend to incidents, and stage evacuations if necessary. 	
Performance Criteria	 Manage traffic flows to achieve or remain within limits for in-tunnel air quality and to achieve safe and efficient movement of traffic into, through and beyond the tunnel system. 	
Mitigation Measures	 Prepare and implement traffic management measures to support air quality management measures for in-tunnel traffic conditions and traffic flows on the approaches to the tunnel system. Prepare and implement local area traffic management measures to maintain the role and function of surface road network. 	
Monitoring	 Monitor in-tunnel traffic management measures. Monitor local area traffic impacts. 	
Reporting	 For in-tunnel traffic management, three-monthly for first twelve months of operations, then annually for the next two years For local area traffic management, annually for first three years of operation 	
Responsibility	Operator	

Geology & Soils -	- Operation			
Environmental Objective	Permanent facilities and project property are maintained to avoid any impacts associated with soil erosion, settlement or acid sulphate soils (ASS).			
Performance Criteria	 Maintain soil and water control devices for long-term surface stability and protection against erosion. 			
Mitigation Measures	 Maintain permanent soil and water control devices for long-term surface stability and protection against erosion by wind or water. Periodically inspect the embankment and structures to monitor settlement in relation to design specifications. 			
Monitoring	 Monitor permanent soil and water control devices installed during construction for evidence of soil erosion and sedimentation, or possible movement of acid leachate from oxidising acid sulphate soils. Surveys and other displacement monitoring will be used to monitor the effects of settlement (if any) from tunnelling; and Monitor to ensure embankments and structures comply with the design specifications. 			
Reporting	Six monthly for 3 years after commencement			
Responsibility	Operator			

Hydrogeology and Groundwater Quality – Operation				
Environmental Objective	roundwater levels are monitored and managed to identify any ongoing drawdown in the surrounding area as a result of inflow to the tunnel.			
Performance Criteria	Minimise the extent of groundwater level drawdown in the surrounding area as a result of inflow to the tunnel.			
Mitigation Measures	Assess changes to groundwater levels and apply mitigation measures where needed.			
Monitoring	Monitoring of water levels in key locations for 5 years post-construction.			
Reporting	Six-monthly, for five years post-construction			
Responsibility	Operator			

Surface Water Quality – Operation		
Environmental Objective	Surface water quality in surface drainage systems is maintained.	





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Surface Water Qu	ality – Operation
Performance Criteria	Reasonable and practicable measures be taken to avoid or mitigate and manage the potential impacts of groundwater seepage, or the movement of pollutants (e.g. fire retardants, lubricants) in stormwater etc, on surface water systems.
Mitigation Measures	 Separate stormwater, groundwater and waste water runoff within the stormwater drainage system. Manage surface water quality to avoid impacts on Enoggera Creek, Kedron Brook and Schulz Canal. Identify and implement management measures to minimise potential surface water quality impacts from sediment and contaminants entrained in surface runoff.
	Tunnel Waters
	 Divert stormwater run-off and wash down waters away from seeping ground water.
	 Identify and implement management measures to ensure that accident spills are cleaned up and remediated to avoid potential contamination of groundwater. Collect groundwater in a dedicated system for subsequent treatment and disposal to an approved point of release; Establish and implement a tunnel water monitoring regime, assess any
	discharges against baseline receiving water quality, and determine the level of treatment required if any.
	Stormwater
	 Prepare and implement stormwater management measures for the tunnel operation. Such measures may include: Collecting stormwater from the portals, plus that carried into the tunnel on vehicles, in specially designed grated inlet pits which incorporate flame traps and trash baskets; and Cleaning litter baskets on a regular basis to prevent litter blocking the underflow sections of the pits or getting through to the pumps in the sumps.
	Waste water
	 Prepare and implement wastewater management measures for the tunnel operation. Such measures may include: Ensuring that the drainage system switches automatically to wastewater collection system in the event of fire deluge or a ruptured fire main. Using the drainage system to collect waste water in the event of a spillage, or during the wash-down process; and Removing wastewater from the collection system for removal by tanker and treatment at a specialised licensed depot.
Monitoring	 Monitor tunnel water discharge; and Inspect erosion and sediment control devices at regular intervals.
Reporting	 For tunnel waters (groundwater), six-monthly, for five years post-construction For other drainage, annually, except in the case of an incident involving the fire-fighting system, then immediately on completion of an investigation into the incident
Responsibilities	Operator

Air Quality – Operation			
Environmental Objective	In-tunnel air quality goals are achieved. Minimise impacts on ambient air quality adjacent to the tunnels.		
Performance Criteria	 In-tunnel air quality achieves nominated goals. The ventilation system is designed to be capable of minimising impacts on ambient air quality 		





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Air Quality – Ope					
Mitigation Measures	In-tunnel Air Quality	a design and approximation management to achieve responsible of			
		e design and operation measures to achieve reasonable ai sunnels during operation. Such measures may include, fo			
	-	n of exhaust fans;			
	- Controlling the inflow of traffic within the tunnel by engagement of traffic management;				
	until the incid	where traffic flows halt, requiring motorists to turn off engines ent has been cleared to resume normal traffic operations; or tion of the measures above.			
	- In the event that an	insident involving a fire or other release of taxis or hererdow			
	 In the event that an incident involving a fire or other release of toxic or hazardous gases occurs in the tunnel system, the in-tunnel air quality is managed by activation of the smoke duct and exhaust system and possibly the deluge fire management system as required. 				
	Ambient Air Quality				
	 In preparation for the operational phase of the project, establish an air quality monitoring station near each ventilation outlet for the tunnel ventilation system as soon as practicable but no less than 12 months before commencement of tunnel operations. 				
	 Design and operate the ventilation system to minimise the impacts on ambient air quality. Design and operational measures include: 				
	 Dispersing vitiated air from the tunnel system into the atmosphere via ventilation outlets at least 30 metres in height above the ground level or no less than 10 metres higher than the highest building within 100 metres and existing at commencement of construction, whichever is the higher. 				
	 Making provision in the ventilation system design for the possible future fitting of air treatment devices for the purpose of treating oxides of nitroger or particulate matter. 				
	 Managing land use and building development in the vicinity of the v outlets to avoid adverse impacts on the performance of the ventilation after their construction. 				
Monitoring	In-tunnel Air Quality				
	nitrogen dioxide thr and in each of th satisfactory, in-tunn Link real-time moni	ne, in-tunnel air quality for visibility, carbon monoxide and ough monitoring devices positioned along the tunnel system ne ventilation outlets in relation to the adopted goals fo el air quality set out in Table 1; itoring results with automatically operated ventilation system ons in the tunnel ceiling and ventilation station.			
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	Table 1 – In-Tunnel Air				
	Carbon monoxide (CO)	70 ppm at peak (traffic flows >10kph)			
	Nitrogen dioxide (NO ₂)	90 ppm in extreme congestion (traffic flows <10kph) 1 ppm (average)			
	Visibility	0.005 m ⁻¹			
	Source: PIARC guidelines				
	Ambient Air Quality				
	station, with the loc with the Proponent	tain at least two monitoring stations near to each ventilation ation of the monitoring station to be agreed by the Contracto and the Environment Protection Agency.			
	adopted goals for an Monitor key public	quality in real time and review performance in relation to the mbient air quality set out in Table 2. health indicators (mortality, increased hospital admissions fo elated ailments) for 12 months after commencement c			





	Table 2 – Ambient Air Quality	Goals			
	Pollutant	Goal	Unit	Measuring Period	
	Carbon monoxide (CO)	8	ppm	8 hour* maximum	
		10	mg/m ³		
	Nitrogen dioxide (NO ₂)	0.12	ppm	1 hour maximum	
		246	μg/m ³		
		0.03	ppm	annual mean	
		62	μg/m ³		
	Particulate matter less than 10 μ m	50	μg/m ³	24 hour maximum**	
	(PM ₁₀)	50	μg/m ³	annual mean	
	Particulate matter less than 2.5 µm	25	μg/m ³	24 hour maximum	
	(PM _{2.5})	8	μg/m ³	annual average	
	Total suspended particulate matter (TSP)	90	μg/m ³	annual average	
	events (e.g. dust storms, fires, construct	ion works)			
Reporting	 For in-tunnel air quality: For the first 12 months of operation report in real time for average homonitoring results, via a project website established and operated by Contractor; Issue validated reports monthly via the project website; From thereafter, report quarterly via the project website. 				
	 For ambient air quality: For the first 12 months of operation, report in real time for average hourly monitoring results, via the project website; Issue validated reports monthly via the project website; 				
	- From thereafter, rep				
	For public health indicators	, report anr	nually in t	he project's environmental	report.
Responsibility	Operator				

Noise & Vibration	– Operation				
Environmental Objective	Minimise potential noise from the operation of ventilation and other plant and equipment, and from road traffic noise for newly exposed properties.				
Performance Criteria	 Noise from the ventilation outlets and operation of plant and equipment in the ventilation station achieves acoustic goals and does not impact adversely on the owners or occupants of nearby properties. Relative to operation traffic noise goals, road traffic noise does not impact adversely upon newly-exposed properties and properties fronting roads predicted to experience growth in traffic flows as a consequence of the project. 				
Mitigation Measures	 Submit operational noise and vibration management plan to the Proponent and EPA for comment before finalisation. Ventilation System 				
	 Use an effective combination of design, siting and management in ventilation system and ventilation outlet operations to meet noise goals and avoid adverse impacts on the owners and occupants of nearby properties The ventilation system must be designed and operated to achieve the following goal at the commencement of operation of the project: The overall A-weighted sound pressure level component from ventilation plant, assessed as an Lamax,adj level with tonality penalty adjustments determined in accordance with AS1055.1, should not exceed the Average Background Noise Level, as defined in AS1055.2 at a noise sensitive location at any time of the day or night. In developing mitigation strategies, include consideration of the following: 				





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Noise & Vibrat	Noise & Vibration – Operation	
	 New buildings as an alternative to dedicated noise barriers and/or mounding on resumed land; In-tunnel acoustic absorption; Upgrading acoustical insulation of elevated building facades; and Additional building resumptions combined with redevelopment. Traffic Noise Provide traffic noise mitigation for new tunnel portals, ramps and widened surface roads, with particular attention given to: Road widening involving the resumption of properties; New elevated ramps; and Reverberant traffic noise emissions from tunnel portals. Design of the project should aim to minimise airborne traffic noise levels. Appropriate goals would be 68 dBA LA10(18hours) for State controlled roads and 63 dBA LA10(18hours) for other roads. However, where road traffic planning noise levels are already exceeded at sensitive locations it may not be reasonable or practicable to achieve compliance with these planning noise levels. In these instances, the "status quo" noise levels should replace the goals (i.e. maintain noise at levels anticipated in 2026, the design year, without the project).	
Monitoring	Operational Ventilation Noise	
	 Replicate commissioning noise testing within 12 months of commencement of operations, normalise the results to the design duty cycle based on records of the actual operating conditions at the time of testing, and report all results and corrections to the Proponent. Monitoring results must be reported on a quarterly basis and must be undertaken in accordance with accredited procedures and must be publicly available. In circumstances where the goals are not met, the reporting must also describe the corrective actions to avoid a recurrence and to minimise the impacts of ventilation system noise. Operational Traffic Noise 	
	 Replicate baseline traffic noise measurements within 12 months of commencement of operations, normalise the results to the design traffic conditions based on records of traffic flows at the time of monitoring, and report all results and corrections to the Proponent. Provide explanation of differences of greater than 3 dBA and what measures will be required to address the exceedance. 	
Reporting	Monthly reporting of baseline noise monitoring results, operational design goals for ventilation and traffic noise, operational duty cycle and traffic projections, and projected levels of ventilation system and traffic noise (with and without mitigation). These monitoring results to be included in the Annual Environmental Report to be issued by the Operator.	
Deepeneihilite	Compliance report within 12 months of commencement of operations.	
Responsibility	Operator	

Hazard and Risk – Operation		
Environmental Objective	Minimise the potential risk for hazardous events.	
Performance Criteria	 Traffic safety, fire safety and emergency response systems are managed and maintained to standards agreed with Queensland Police, Fire and Ambulance services. Minimise hazards and risks for Airport Link users and tunnel workers. Take reasonable and practicable measures to minimise potential hazards and risks for communities near the portals. 	
Mitigation Measures	General	
	 Establish and maintain a tunnel control centre to monitor and control the safe and effective operation of the tunnel and accommodate provision of utilities for emergency response. 	



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Hazard and Risk – Operation	
	Control of Dangerous Goods Vehicles
	 Exclude (by regulation) Dangerous Goods vehicles from access to the tunnel. In the event of illegal entry, activate response and notification systems.
	Traffic Management and Control System
	 Implement Traffic Management and Control System to monitor, control and respond to traffic conditions within the tunnel, to Australian industry standards.
	 Implement a Communication System including radio rebroadcast breakthrough, and communications points containing three landline telephone systems (Help, Operation and Maintenance; and Fire Coordination).
	 Maintain fire detection and protection equipment including heat and smoke detectors in deluge system and fire extinguishing equipment.
	 Develop emergency incident management response procedures in consultation with Emergency Services (Police, Fire, Ambulance). The incident management plan must include 1) simulation exercises prior to operation of the tunnel; 2) provision for routine testing of emergency response systems; and 3) designation of responsibilities in the event of an incident.
Monitoring	 Monitor and control the safe and effective operation of the tunnel from the Tunnel Control Centre and report as agreed with the Proponent and Emergency Services.
Responsibility	Operator

